## Aqua America

2017 Full Year Earnings Report & Analyst Update









February 28, 2018

#### **Forward Looking Statement**

This presentation contains in addition to historical information, forward looking statements based on assumptions made by management regarding future circumstances over which the company may have little or no control, that involve risks, uncertainties and other factors that may cause actual results to be materially different from any future results expressed or implied by such forward-looking statements. These factors include, among others, the following: general economic and business conditions; weather conditions affecting customers' water usage or the company's cost of operations; costs arising from changes in regulations; regulatory treatment of rate increase requests; availability and cost of capital; the success of growth initiatives, including pending acquisitions; the ability to generate earnings from capital investment; and other factors discussed in our Form 10-K for the fiscal year ended December 31, 2017, which is on file with the SEC. We undertake no obligation to publicly update or revise any forward-looking statement.

Non-GAAP Reconciliation

For reconciliation of non-GAAP financial measures, see the Investor Relations section of the company's Web site at www.aquaamerica.com

#### **Today's Presenters**



Christopher Franklin
Chairman, Chief Executive
Officer and President



Dave Smeltzer
Executive Vice President &
Chief Financial Officer



Rick Fox

Executive Vice President & Chief Operating Officer



Kim Joyce
Vice President,
Regulatory, Government
and External Affairs



Executive Vice President, Strategy & Corporate Development

**Dan Schuller** 



Brian Dingerdissen
Vice President, Chief of Staff
& Investor Relations

# Introduction Christopher Franklin

Chairman, Chief Executive Officer and President

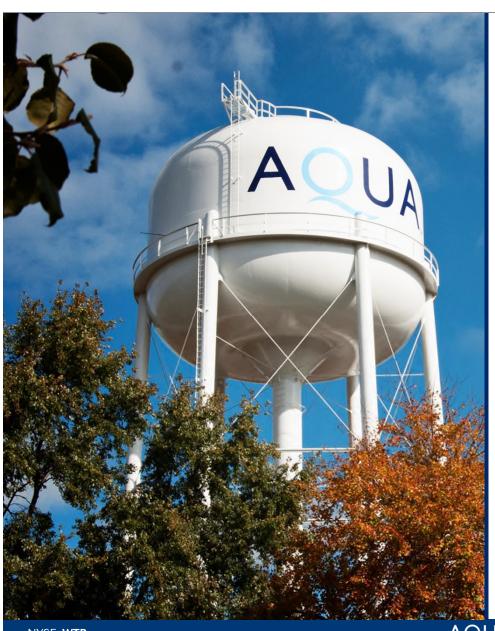




#### **Today's Agenda**

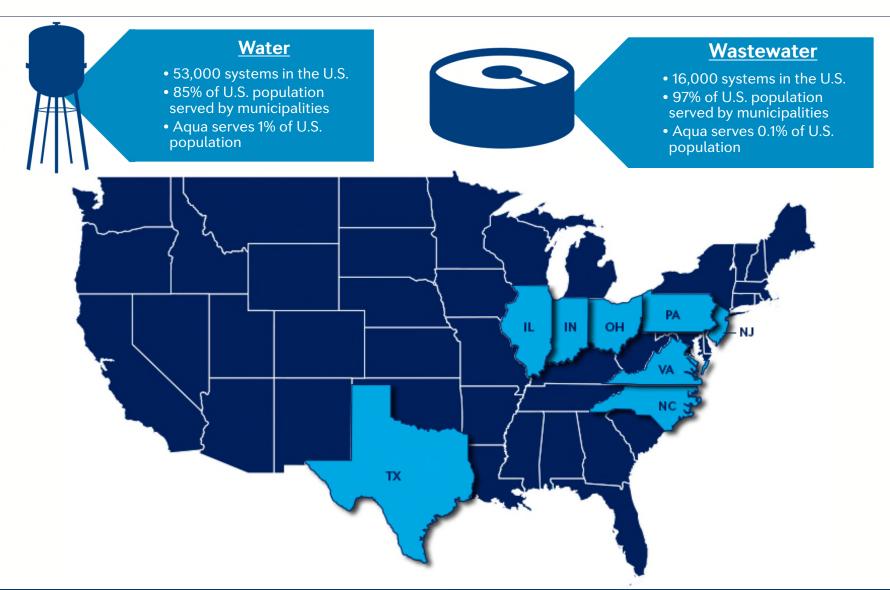
- Company Overview
- Financial Update
- Operations Overview
- Legislative and Regulatory Update
- Growth Strategy Update
- Summary and Outlook

#### **Company Overview**

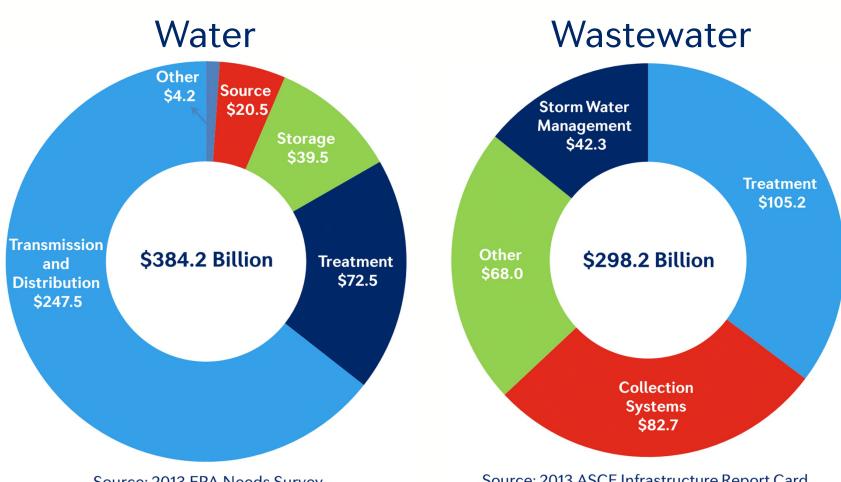


- Large multi-state water & wastewater company
- Proven growth model
- History of industry leading profitability
- Above average dividend growth

# U.S. Regulated Water and Wastewater Industry Overview



#### **EPA's Estimate of the National Need** for Infrastructure Investment



Source: 2013 EPA Needs Survey

Source: 2013 ASCE Infrastructure Report Card

American Society of Civil Engineers Grade for Drinking Water and Wastewater Infrastructure = D

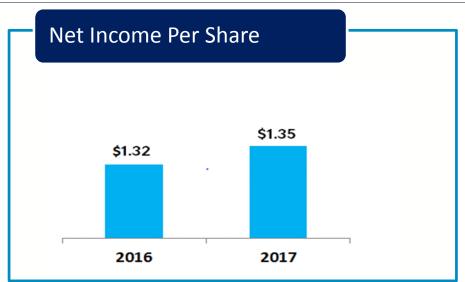
#### **2017 Full Year Highlights**

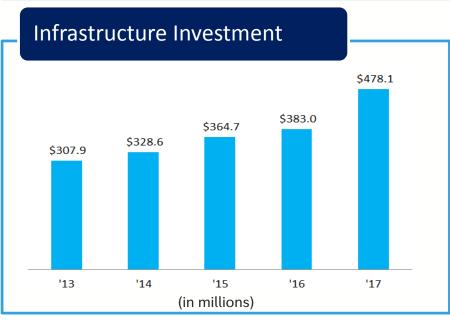
#### Acquisitions

- Four water and wastewater deals representing over 1,000 new customers
- Municipal pipeline expands with six pending acquisitions due to close in 2018

#### **Dividend Growth**

- 7% year-over-year dividend growth
- 73 years of consecutive years of quarterly dividends
- Dividend CAGR of 7.9% since 2012





### **Financial Update**

#### **Dave Smeltzer**

**Executive Vice President and Chief Financial Officer** 





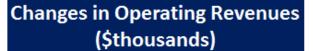
#### **2017 Full Year Financial Results**

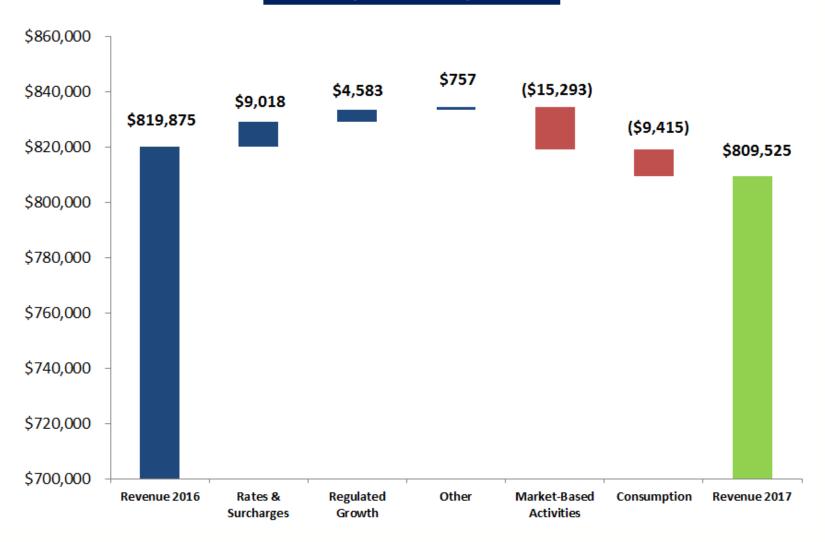
In millions except per share	FY 2017	FY 2016	Variance
Revenue	\$809.5	<b>8</b> 19.9	(1.3%)
Regulated Segment Revenue	\$804.9	\$800.1	0.6%
Operations and Maintenance Expense	\$287.2	\$304.9	(5.8%)
Regulated Segment Operations and Maintenance Expense	\$287.0	\$285.3	0.6%
Net Income	\$239.7	\$234.2	2.4%
Net Income per Share	\$1.35	\$1.32	2.3%
Favorable Change			

Unfavorable Change

#### **Operating Revenues**

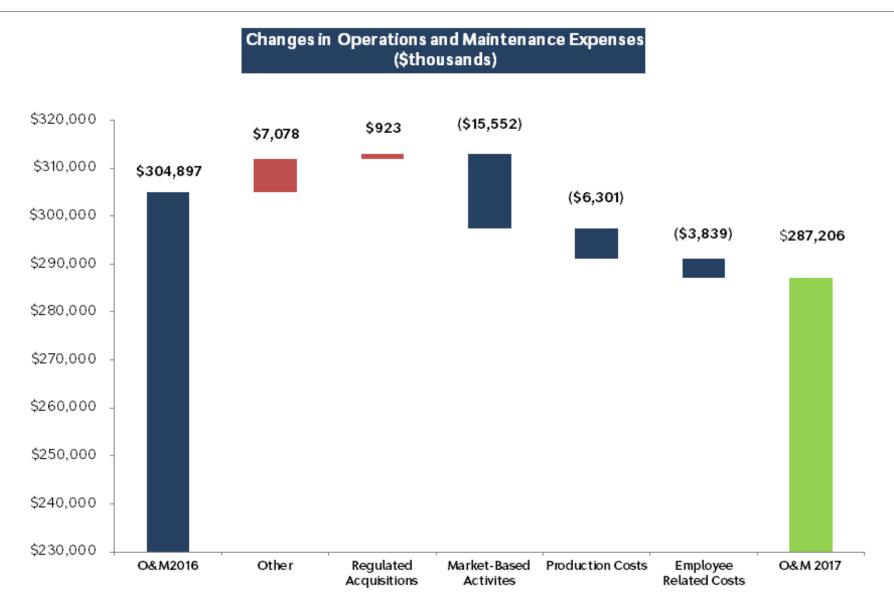
FY 2017 vs. FY 2016





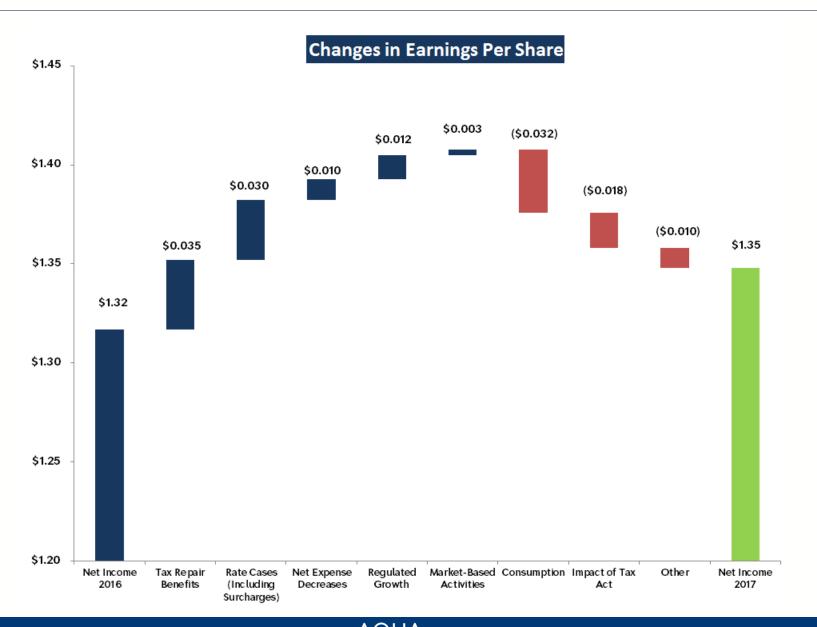
#### **Operations & Maintenance Expenses**

FY 2017 vs. FY 2016



#### **Earnings per Common Share**

FY 2017 vs. FY 2016



#### **Tax Reform Implications**

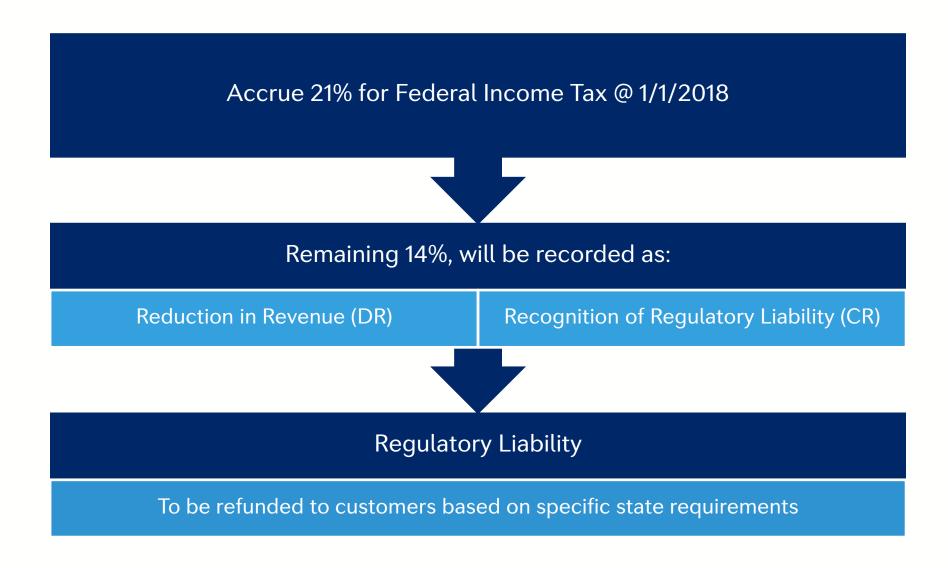
2017

2018

- Write-off of \$3.1M
  - Typically related to deferred comp, goodwill and deferred gains
- \$303 million Deferred Income Tax reclassified to Regulatory Liability
- Ultimately be refunded to customers

- Tax savings typically being deferred for future return to customers
- Exceptions
  - Negative impact in PA due to NOL status
  - Positive impact in Market Based and negotiated / divisions

#### **Accounting for Tax Reform**



#### **Change in Corporate Tax Rate**

#### (Illustrative Example)

	35% Tax Rate	21% Tax Rate
Revenue	\$1.00	\$.88
Expenses	\$(0.35)	\$(0.35)
Pre-Tax Income	\$0.65	\$0.53
Federal Tax Rate	35%	21%
Federal Income Tax	\$(0.23)	\$(0.11)
Net Income	\$0.42	\$0.42

#### **Taxability of Capital Contributions (CAC / CIAC)**

- Estimated \$27 Million in CAC/CIAC Additions
- Taxes estimated to be \$6 million
- Balance Sheet only
- Some states will recognize deferred tax asset in rate base

#### **Key Benefits**

- Reduces rates / bills without impacting profitability
- Helps comparability to municipal bills
- Reduces the future increases required related to Capital additions
- 7:1 projects become 8:1 projects
- Permits more system improvements in a typical 5% infrastructure surcharge

#### **PA Rate Case Summary**

#### Timeframe:

• File: Summer 2018

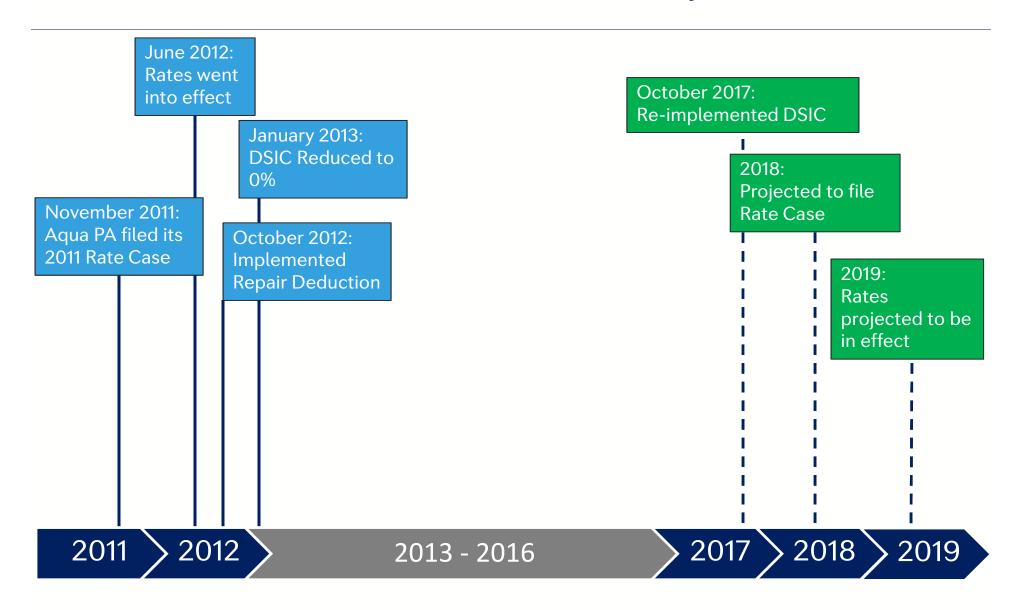
• Complete: Spring 2019

#### Case Summary/Issues:

- First case filed in 7 years
- Over \$2 billion of capital
- Consolidated Water & WW
- Over 20 Acquisitions
- First filing using Fully Projected Future Test Year
- Tax Act and Tax Repair

Year	PA CAPX (\$000's)	
2012	\$129,923	
2013	\$212,721	
2014	\$214,155	
2015	\$248,354	
2016	\$251,373	
2017	\$308,006	
'18 and '19 (est.)	\$650,000	
Total	\$2,014,532	

#### **PA Rate Case Summary**



#### **Rate Activity**

# 2017 Completed Rate Cases and Infrastructure Surcharges

- Base rate cases or infrastructure surcharges completed in IN, IL, NJ, NC, PA, OH, and VA
- \$22 million in additional annualized revenue

# 2018 Completed Rate Cases and Surcharges

- Base rate cases or infrastructure surcharges completed in NC, OH and PA
- \$11 million in additional annualized revenue

<sup>\*</sup>Additional rate activity information provided in Appendix



(Continued from previous page)

# Pending Rate Cases and Surcharges

 Base rate cases or infrastructure surcharges in IL, NJ and VA with requested annualized revenue increase of \$16 million

<sup>\*</sup>Additional rate activity information provided in Appendix

### **Operations Overview**

### Rick Fox

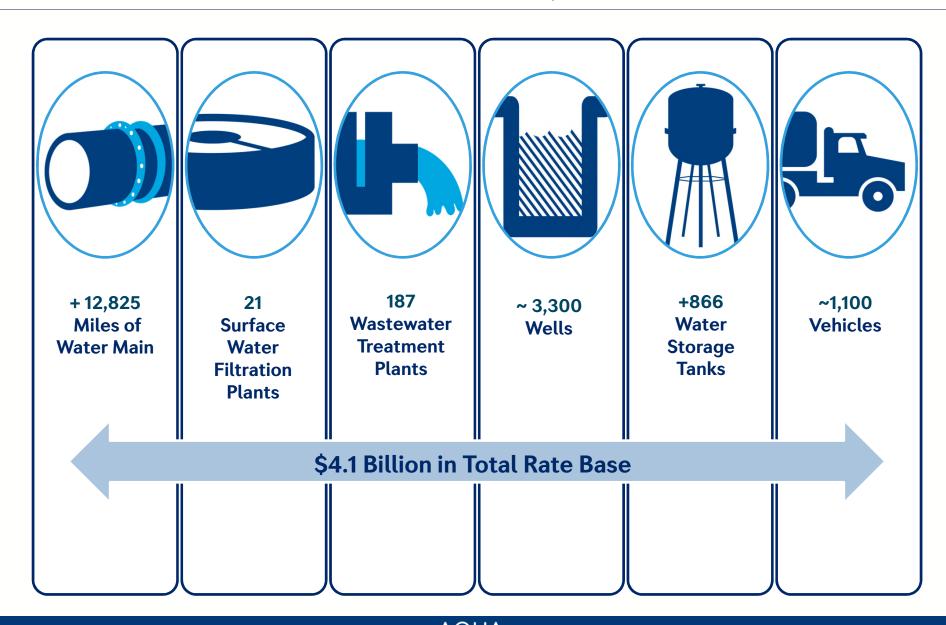
**Executive Vice President and Chief Operating Officer** 





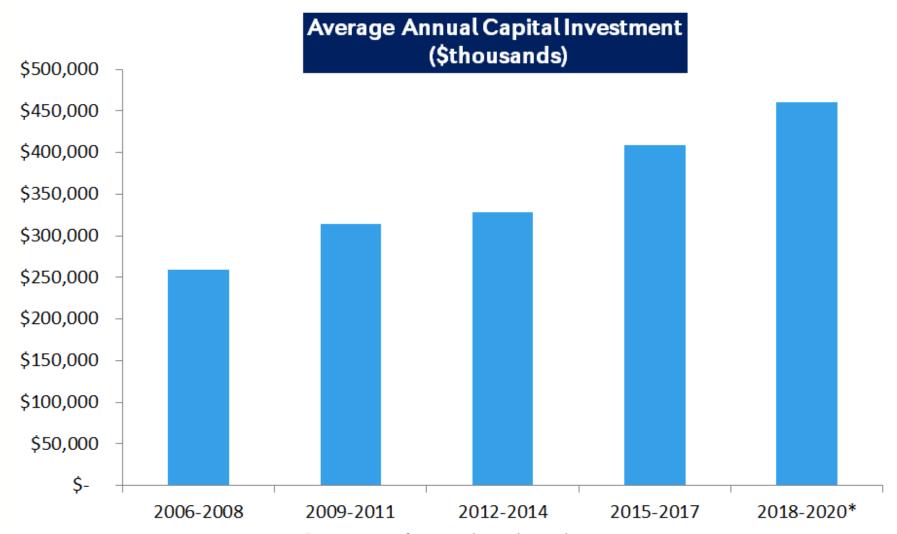
#### **Infrastructure Footprint**

as of December 31, 2017



#### **Building for the Future**

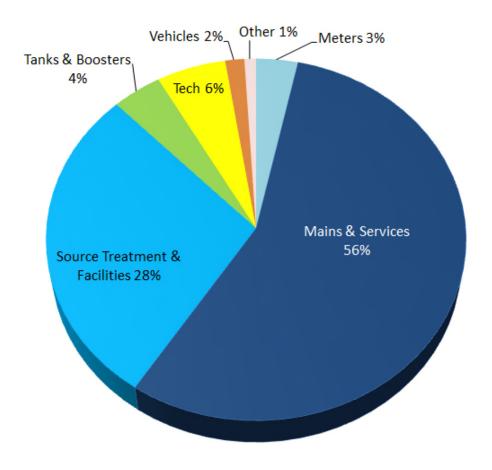
#### **Regulated Operations**



#### Infrastructure Investment

#### **Regulated Operations**

Capital Investment Breakdown 2018 - 2020



3 YEAR TOTAL= \$1.4 billion

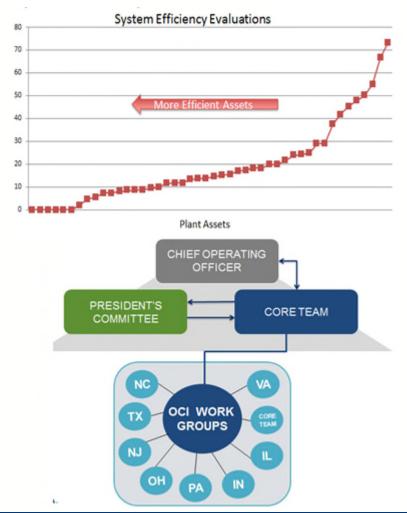
#### **State by State Comparison**

as-of December 31, 2017

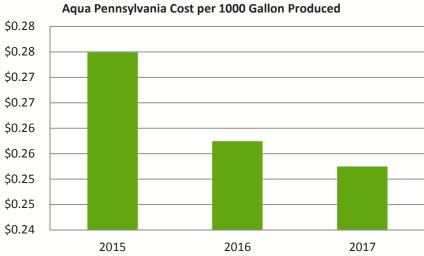
State	Rate Base (\$millions)	Water Connections	Wastewater Connections
PA	\$2,831	437,985	21,306
ОН	287	145,000	6,719
IL	276	63,699	9,821
TX	241	63,046	16,869
NJ	172	53,115	6,125
NC	165	79,906	18,293
IN	74	1,169	26,371
VA	77	25,676	7,749
Total	\$4,123	869,596	113,253

#### **Energy Optimization**

- Reduce Costs
- Operational Excellence
- Increase Accountability

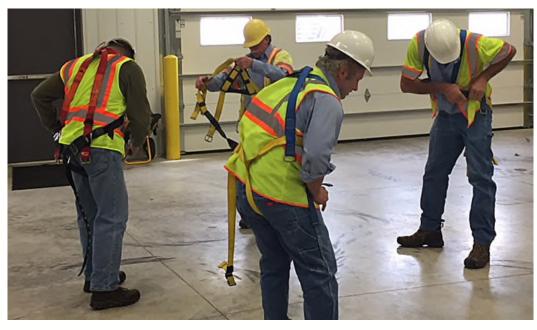






#### Safety at Aqua











### Legislative and Regulatory Update

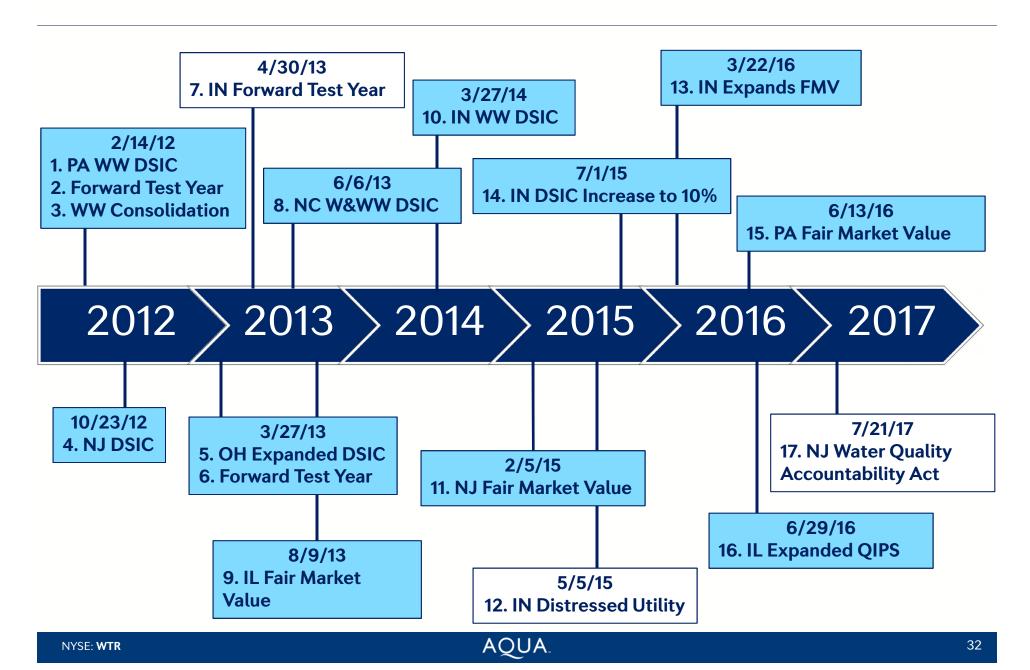
### Kim Joyce

Vice President, Regulatory, Government and External Affairs





#### Water & Wastewater Regulatory Trends



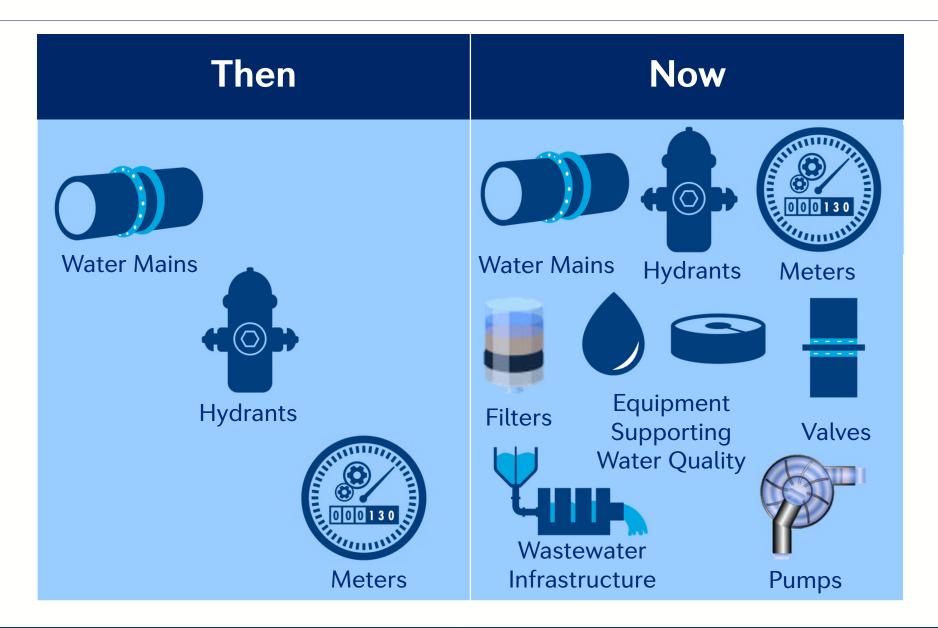
#### **Aqua States with Infrastructure Surcharges**

State	Allowed Surcharge	
IL	2.5% Avg. Annual Increase	
IN	10%	
NC	5%	
NJ**	5%	
ОН	12.75% water 9% wastewater	
PA	7.5% water 5% wastewater	

<sup>\* 16</sup> additional states have water infrastructure surcharges

<sup>\*\*</sup> Water only

#### **DSIC Applications**



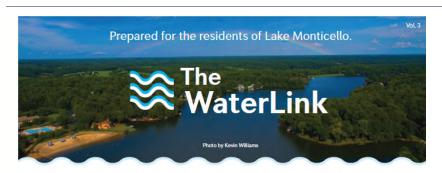
NYSE: WTR

#### **Benefits of Fair Market Value Legislation**

- Allows municipalities to receive fair value for their assets
- Provides municipalities with options for their aging systems
- Voluntary process
- Acquisitions approved by the state commission
- Increases regionalization of the water and wastewater industry

Success Snapshot!		
Completed FMV Acquisitions in IL		
North Main (Water)	\$18,590,000	
North Main (Wastewater)	\$3,410,000	
Crystal Clear (Water)	\$785,000	
Eastwood Manor (Water)	\$785,000	
Nunda Utilities (Water)	\$715,000	

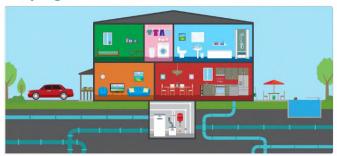
#### **Customer Communications**



AQUA Aqua @MyAquaAmerica

Follow

Have you explored our tips for living a #WaterSmart life? There are ways to reduce #water usage around every corner: bit.ly/1gGF3VP





In the last two years, Aqua Virginia has spent about \$3.3 million in the Lake Monticello community on capital improvements to provide and improve water and wastewater services to customers while complying with health and environmental regulations. Aqua filed

#### **Water is Essential**









<< Water Conservation: Back to School Edition | Aqua Leadership Travels to Panama to Provide Water Quality Expertise >>

Imagine a Day Without Water: Creating Awareness for Our Most Valuable Resource

September 14th, 2016 2:12 PM

Comments (0)





# **Helping Communities & Employees Enjoy More Good!**



# **Growth Strategy Update**

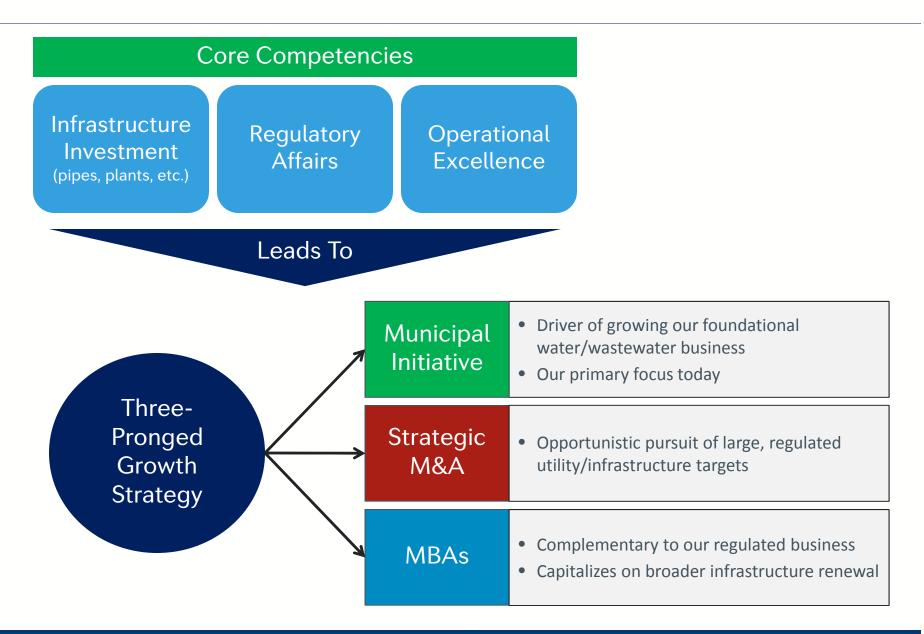
# Dan Schuller

Executive Vice President, Strategy and Corporate Development





# **Aqua America Growth Strategy**



### **Aqua America Investment Committee**

Our Investment Committee (IC) process is a "well-oiled machine" through which the company's executives review, shape, and approve/reject acquisition opportunities.

"Kitchen Cabinet" Meeting: Prior to presenting to full IC, states use the "Kitchen Cabinet" for guidance

Prospect Identification

Due Diligence

Acquisition Model Development Investment Committee Review

Refinements

Additional Investment Committee Review (if required)

**Advisory Meeting** 

Approval Meeting(s)

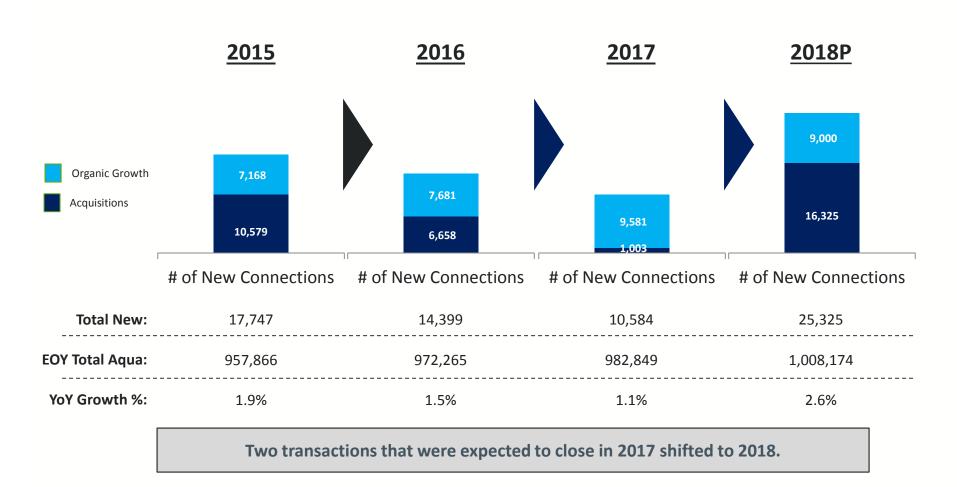
Follow-Up (If Necessary)

#### **2017 Total Activity**

- Number of "Kitchen Cabinet" Meetings: 11 meetings
- Number of IC Meetings and Follow-Up Calls: 21 regularly scheduled and 7 follow-up meetings to further assess acquisitions
- Total potential acquisitions reviewed: 37

#### **Historical Growth Performance**

If we include our 2018 projections, from 2015 to 2018, we will average a total of  $^{\sim}17,000$  new customers per year, with an average of  $^{\sim}8,600$  from acquisitions.



# **2018 Municipal Acquisition Activity**

We have six municipal acquisitions that are signed and slated to close in 2018.

Acquisition <sup>1</sup>	Туре	Approx. Number of Customers	Approx. Purchase Price (\$000s)
	Expected :	to Close in 2018	
System A	ww	5,400	\$75,100
System B	WW	2,100	\$29,500
System D	W	600	\$3,600
System E	w/ww	2,987	\$12,300
System F	WW	3,838	\$25,200
System G	WW	1,400	\$5,000
Total		16,325	\$150,700

<sup>1)</sup> System C (Tobyhanna, PA) closed in 2017

### Large Municipal Acquisitions in Development

Our 10 largest municipal potential acquisitions total over 289,000 connections.

Target	Approx. # of Customers	Туре
System 1	85,000	W
System 2	50,000	W
System 3	45,000	W
System 4	30,000	W/WW
System 5	25,000	W/WW
System 6	25,000	WW
System 7	10,000	WW
System 8	8,000	W/WW
System 9	7,000	WW
System 10	4,600	WW
Total	289,600	-

These large targets are in four of our states.

# Summary and Outlook Christopher Franklin

Chairman, Chief Executive Officer and President





#### 2018 Guidance

### Earnings

• Full-year earnings per share between \$1.37 – \$1.42

### Capex

- Infrastructure investment of approximately \$500 million in 2018
- Infrastructure investment of approximately \$1.4 billion through 2020 in existing operations
- Rate base growth of approximately 7%

### Rate Activity

• Aqua Pennsylvania, expects to file a rate case in 2018

# Customer Growth

• Customer growth of 2 to 3% year-over-year

# **Q&A Session**





For more information contact:
Brian Dingerdissen
Vice President, Chief of Staff and Investor Relations
610.645.1191
BJDingerdissen@AquaAmerica.com

# **Appendix**



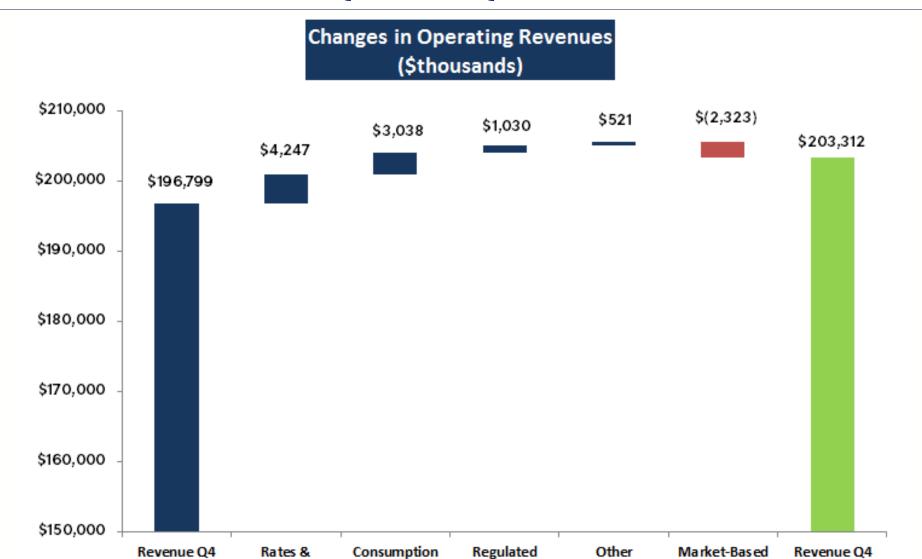


# **2017 Fourth Quarter Financial Results**

In millions except per share	Q4 2017	Q4 2016	Variance
Revenue	\$203.3	<b>\$196.8</b>	3.3%
Regulated Segment Revenue	\$202.6	<b>1</b> 93.8	4.5%
Operations and Maintenance Expense	\$79.2	\$77.6	2.2%
Regulated Segment Operations and Maintenance Expense	\$80.7	\$75.3	7.2%
Net Income	\$53.5	\$49.6	7.7%
Net Income per Share	\$0.30	\$0.28	7.1%
Favorable Change Unfavorable Char			

### **Operating Revenues**

Q4 2017 vs. Q4 2016



Surcharges

2016

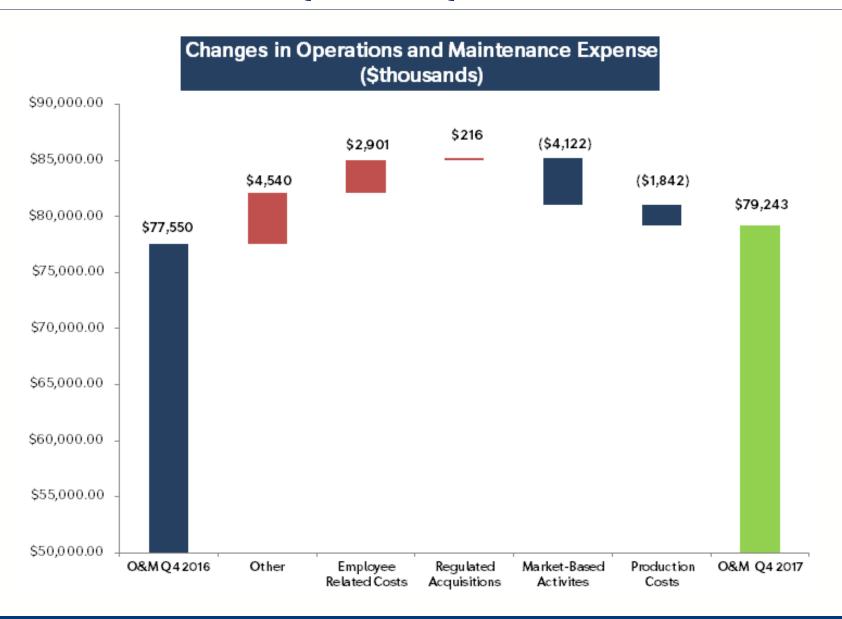
Growth

Activities

2017

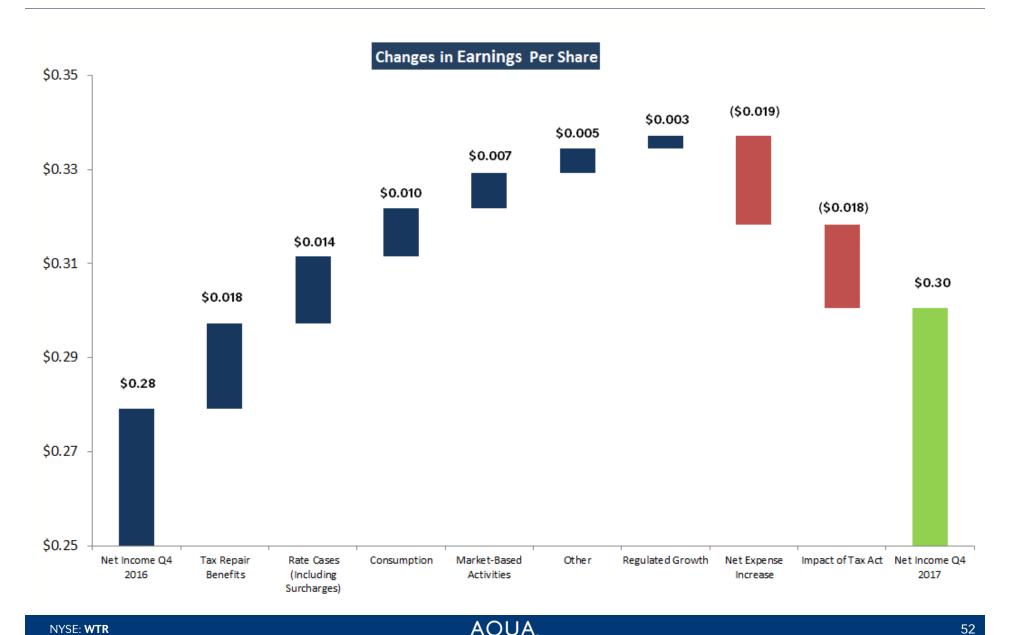
### **Operations & Maintenance Expenses**

Q4 2017 vs. Q4 2016



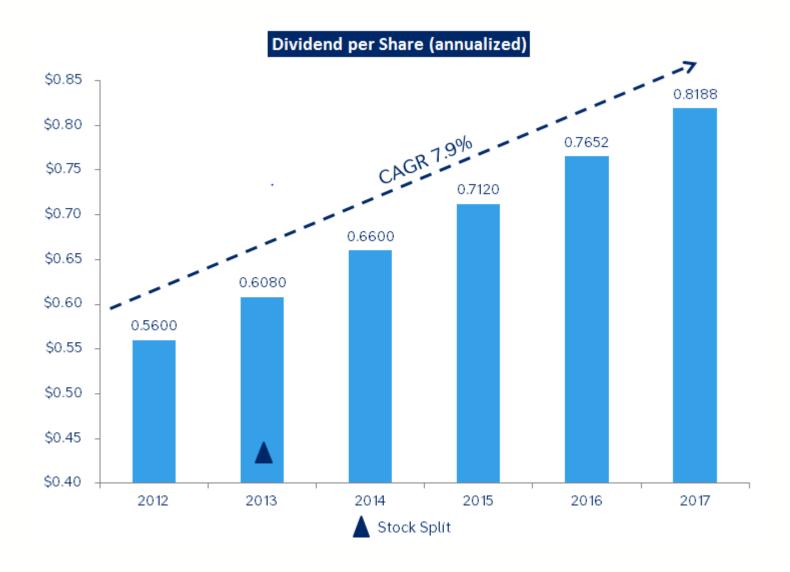
### **Earnings per Common Share**

Q4 2017 vs. Q4 2016



### **Dividend History**

7.0% Increase to Annualized Dividend Rate of \$0.8188 Effective 9/1/2017



as of December 31, 2017

Rates or Surcharges Received in 2017			
State	Docket Number	Туре	Awarded Annualized Revenue Increase (\$thousands)
Indiana	44752	Rate Case (ww)	\$1,896
Illinois	17-0131	Surcharge (w)	\$454
	17-0131	Surcharge (w)	\$660
	17-0131	Surcharge (ww)	\$42
	17-0131	Surcharge (w)	\$64
	17-0131	Surcharge (ww)	\$116
	17-0131	Surcharge (ww)	\$128

Surcharge (ww)

Surcharge (w)

Surcharge (w)

\$1,246

\$706

Rates and Surcharges differentiated by water (w) and wastewater (ww) systems

17-0131

N/A

N/A

**New Jersey** 

(Continued on next page)

as of December 31, 2017

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Rates or Surcharges Received in 2017				
State	Docket Number	Туре	Awarded Annualized Revenue Increase (\$thousands)	
North Carolina	W-215-Sub-363A	Surcharge (w)	\$482	
	W-215-Sub-363A	Surcharge (ww)	\$57	
	W-215-Sub-363A	Surcharge (w)	\$25	
	W-218-Sub-363A	Surcharge (w)	\$269	
	W-218-Sub-363A	Surcharge (ww)	\$55	
	W-218-Sub-363A	Surcharge (w)	\$28	
	W-218-Sub-363A	Surcharge (w)	\$(1)	
	W-218-Sub-363A	Surcharge (ww)	\$31	
Ohio	Ordinance # 22-2013	Rate Case (w)	\$731	
	Ordinance # 14-041	Rate Case (w)	\$534	
	16-0907-WW-AIR	Rate Case (w)	\$4,242	
Pennsylvania	M-2017-2625811	Surcharge (w)	\$9,651	
	M-2017-2605860	Surcharge (w)	(9)	
	M-2017-2635523	Surcharge (w)	\$37	

Rates and Surcharges differentiated by water (w) and wastewater (ww) systems (Continued on next page)

as of December 31, 2017

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Rates or Surcharges Received in 2017			
State	Docket Number	Туре	Awarded Annualized Revenue Increase (\$thousands)
Virginia	PUR-2017-00017	Rate Case (w)	\$67
	PUR-2017-00017	Rate Case (ww)	\$88
Total \$21,604			

Rates and Surcharges differentiated by water (w) and wastewater (ww) systems

as of February 23, 2018

Rates or Surcharges Received in 2018			
State	Docket Number	Туре	Awarded Annualized Revenue Increase (\$thousands)
North Carolina	W-218, Sub 363A	Surcharge (ww)	\$56
	W-218, Sub 363A	Surcharge (w)	\$14
	W-218, Sub 363A	Surcharge (ww)	\$9
Ohio	Ordinance # 22-2013	Rate Case (w)	\$769
	Ordinance # 14-041	Rate Case (w)	\$564
Pennsylvania	M-2017-2638898	Surcharge (w)	\$9,651
		Total	\$11,063

Rates and Surcharges differentiated by water (w) and wastewater (ww) systems

# Rates and Infrastructure Surcharges Pending

as of February 23, 2018

Rates Pending in 2018				
State	Docket Number	Туре	Requested Annualized Revenue Increase (\$thousands)	
Virginia	PUR-2017-00082	Rate Case (w)	\$1,489	
	PUR-2017-00082	Rate Case (ww)	\$399	
Illinois	17-0259	Rate Case (w)	\$10,542	
	17-0259	Rate Case (ww)	\$1,458	
New Jersey	WR16010090	Surcharge (w)	\$1,913	
		Total	\$15,801	

Rates and Surcharges differentiated by water (w) and wastewater (ww) systems